2021 - 2025 **Work Plans**

Introduction

This work plan sets out the interagency standard setting and normative work of the Alliance for Child Protection in Humanitarian Action (Alliance), which aims to strengthen quality and effectiveness of child protection programs in humanitarian settings. This document should be read in conjunction with the 2021-2025 Alliance Strategy. This work plan will be reviewed and updated on an annual basis. Further updates will be available on the Alliance website.

The Alliance

The Alliance for Child Protection in Humanitarian Action (the Alliance) is a global network of operational agencies, academic institutions, policymakers, donors, and practitioners that facilitates inter-agency technical collaboration on child protection in all humanitarian contexts. The United Nations Children's Fund (UNICEF) leads the Alliance with a rotating NGO, currently World Vision. The Alliance has over 210 general members and 17 core members. The Alliance sets standards and produces technical guidance for use by the various stakeholders, particularly field practitioners. Its mission is to support humanitarian actors to achieve high-quality and effective child protection interventions in humanitarian contexts, in both refugee and non-refugee settings.

The Alliance's work falls into five categories:
- **Standard setting and guidance development:**
  The Alliance develops standards for child protection in humanitarian action and generates technical guidelines and associated materials for use by humanitarian actors. It also promotes the integration of humanitarian standards and norms into practice and encourages efforts to learn from their use and improve upon them. The Alliance is the custodian of the Minimum Standards for Child Protection in Humanitarian Action, which is considered a companion to the Sphere standards.
- **Capacity building, learning and development:**
  The Alliance develops technical capacity for child protection by identifying, expanding and strengthening the child protection in humanitarian action workforce; mapping capacity gaps; defining priorities and strategic direction in terms of capacity development; and providing learning opportunities, both face-to-face and remote.
- **Evidence and knowledge generation:**
  The Alliance invests in generating, processing and disseminating robust evidence on the effectiveness of programmes and strategies in protecting children in humanitarian settings.

- **Advocacy:**
  The Alliance engages in advocacy for child protection and its beneficiaries. This includes ensuring child protection needs are reflected in the global humanitarian architecture and associated processes.
- **Convening:**
  The Alliance convenes humanitarian child protection actors working at local, national, regional and global levels to promote knowledge-sharing and technical collaboration.

Working Groups, Task Forces and Initiatives implement the Alliance Work Plan. They are led by members of the Alliance and supported by Alliance Secretariat. The Alliance for Child Protection in Humanitarian Action is composed of four working groups, seven task forces and two initiatives.

Working Groups:
- [Advocacy Working Group (AWG)](#)
- [Assessment, Measurement and Evidence Working Group (AME WG)](#)
- [Child Protection Minimum Standards Working Group (CPMS WG)](#)
- [Learning and Development Working Group (L&D WG)](#)

Task Forces:
- [Case Management Task Force (CM TF)](#)
- [Cash and Child Protection (Cash TF)](#)
- [Child Labour Task Force (CL TF)](#)
- [Children Associated with Armed Forces and Armed Groups (CAAFAG TF)](#)
- [Community Level Child Protection Task Force (CCP TF)](#)
- [Family Strengthening Task Force (FS TF)](#)
- [Unaccompanied and Separated Children Task Force (UASC TF)](#)

Initiatives:
- [Child Protection in Humanitarian Action and Education in Emergencies (CPHA EiE)](#)
- [Prevention Initiative](#)

The Alliance for Child Protection in Humanitarian Action
2021 – 2025 Work Plan – Last updated January 2023

The Alliance Secretariat	
Outcome: Child Practitioners have access to well-coordinated evidence based technical public goods and are kept abreast of the most recent developments in the Child Protection in Humanitarian Action (CPHA) sector.	
Lead agency(ies):	UNICEF and World Vision
Contributing members:	The Alliance Steering Committee members: AJEDI-Ka, BIFERD, ChildFund International, Danish Refugee Council, Hurras Network, International Federation of Red Cross and Red Crescent National Societies (IFRC), International Organization for Migration (IOM), International Rescue Committee (IRC), Plan International, Save the Children, Terre des hommes, UNHCR, UNICEF, War Child Holland, War Child UK, World Vision International and Child Protection Area of Responsibility (Observer). The Alliance 223 General Members, 74% of which are local or national organisations.

Objectives	Activities
Objective 1. Child Protection actors have improved access to knowledge and technical material on Child Protection in Humanitarian Action	1.1 Develop and enhance Alliance online presence to support information sharing and community of practice
	1.2 Update the Knowledge Management Strategy in line with the Alliance Strategy
	1.3 Make Alliance products more accessible for intended audiences, including front-line workers, through innovative ways of communication and transfer of knowledge
	1.4 Keep child protection practitioners informed about of the work of the Alliance through a variety of communication methods and online forums
	1.5 Support the organisation of the Annual Meeting with communication and knowledge management team
	1.6 Translate key Alliance products and external communications into languages other than English
Objective 2. The implementation of the Alliance strategy is well coordinated and supported, while emerging needs of the sector are responded to	2.1 Develop the 2021-2025 strategy of the Alliance
	2.2 Initiate the process for revision/development of the new Alliance Strategy (2026 and beyond)
	2.3 Develop and support implementation of a Strategic Plan to accompany the Alliance Strategy

The Alliance Secretariat	
	2.4 Support process of alignment between WG/TF/Initiative workplans and the Alliance Strategy
	2.5 Form and coordinate an active Accountability to Children Advisory Group to support progress Strategic Priority 1 on Accountability to Children
	2.6 Form and coordinate an active Localisation Advisory Group to support Strategic Priority 2 on Localisation
	2.7 Implement the core/priority components of the Localisation Action Plan, fundraise for the remaining components, and leverage the Advisory Group in support of this and the efforts of WG/TFs
	2.8 Form and coordinate an active Working Across Sectors Advisory Group/Coordination Group to support Strategic Priority 3 on Multi-sector and Integrated Programming and Collaboration
	2.9 Coordinate the core / priority components of the Strategic Priority 3 Implementation Plan, fundraise for the remaining components, and leverage the Advisory Group in support of this and the efforts of WG/TFs
	2.10 Support the development of strategic partnerships with 1-2 new sectors (not including education)
	2.11 Coordinate activities across the Alliance and with Strategic Partners to enhance progress on Strategic Priority 4 on Prevention
	2.12 Produce a three-year reflection report, covering the 2018-2020 Strategic Plan period
Objective 3. Integration of Child Protection and Education is further promoted	3.1 Co-Lead on the CPHA-EiE initiative
	3.2 Produce and disseminate evidence on the impact of COVID-19 related school closures on protection and well-being of children
	3.3 Finalize the CPHA-EiE Collaboration framework
	3.4 Develop and implement a dissemination plan for the CPHA-EiE Collaboration framework
	3.5 The CPHA-EiE Collaboration framework is pilot tested in at least two humanitarian contexts and feedback is incorporated into the framework
	3.6 Coordinate efforts across Education and Child Protection actors/relevant bodies
Objective 4. Child Protection practitioners have access to further guidance on prevention	4.1 Lead on the Prevention Initiative
	4.2 Advocate externally on the importance of preventive approaches in child protection
	4.3 Develop a framework of action on prevention
	4.4 Collect and collate feedback on the use of the framework of action on prevention to inform revision of the

The Alliance Secretariat	
	framework
	4.5 Build partnerships with relevant actors to further promote primary prevention as an approach in humanitarian response
	4.6 Develop guidance for Child Protection practitioners on the use of Social, behavioural change approaches in primary prevention
	4.7 Produce simple messages for Child Protection practitioners as well as other actors (including donor) to explain primary prevention in Child Protection
	4.8 Develop two case studies that document the piloting of the Prevention Framework in two humanitarian contexts
	4.9 Build the capacity of global CPHA community on the Prevention Framework
	4.10 Revise the Prevention Framework based on learning from country pilots and capacity building
	4.11 Develop an M&E addendum to the Prevention Framework
	4.12 Develop a Prevention Advocacy roadmap for the Alliance Advocacy Strategy
	4.13 Host webinars to share learnings from Prevention pilots and to disseminate the Prevention Framework
Objective 5. Membership of the Alliance is expanded and members are able to meaningfully engage with the Alliance work	5.1 Review and process membership applications in a timely fashion
	5.2 New member organizations, especially national partners are meaningfully engaged in the Alliance's work
	5.3 Develop a member recruitment and engagement strategy including how to support members in their first year
	5.4 Develop an approach for outreach to organizations in under-represented areas based on results of mapping exercise
	5.5 Review LLNO engagement and thematic priorities of choice/need
	5.6 Pilot and scale-up Alliance 'focal points' / 'champions' for under-represented regions/countries
Objective 6. Local actors have more opportunities to take a central role in the CPHA sector	6.1 Pilot and review a buddy system to enable already active members to support L/NNGO members interested in further engagement within the Alliance according to their identified priorities and objectives, including potential leadership roles.
	6.2 Take action to increase participation of L/NNGOs in WG/TFs to drive increased leadership of L/NNGOs in WG/TFs
	6.3 Put in place Terms of Reference for co-leadership of individual WG/TFs to establish clear, complimentary roles

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	and ways of working (particularly for those groups with L/NNGO co-leads) and to encourage promotion of L/NNGO engagement
Objective 7. Alliance initiatives related to COVID-19 and other IDOs are effectively planned, managed and coordinated and aligned with overall strategy and objectives.	7.1 Produce and maintain guidance and evidence necessary to place children and Child Protection at the centre of IDO responses and programming
	7.2 Produce and disseminate a report on protection of children in IDOs (based on the outcomes of the 2020 Annual Meeting)
	7.3 Revise and update the Guidance note on child protection and IDOs to integrate the learnings from COVID-19
Objective 8. The Alliance Strategy and activities are supported through the active fundraising efforts and grant management	8.1 Fundraise for Alliance's Strategy and work-plan
	8.2 Manage Alliance grants
	8.3 Support the Executive Committee in the development of a fundraising strategy as per the fundraising principles document
Objective 9. The Alliance promotes the centrality of children and their protection through coordinated and collective advocacy	9.1 Actively engage in key events and fora that can contribute to the goal of the strategy
	9.2 Maintain and expand on partnership and timebound collaborations with relevant Child Protection actors across the humanitarian-development nexus
	9.3 In coordination with Child Protection AoR, UNHCR and other partners, lead events to spotlight child protection within specific crises/contexts
	9.4 Ensure the donor reference group is active and hold semi-annual calls
	9.5 Conduct donor mapping to support advocacy and fundraising around the Alliance's Strategy (also linked to objective 8)
Objective 10. The Alliance activities are well coordinated	10.1 Organize Steering Committee (SC) quarterly calls, which include discussion on delivering the Alliance's strategic goal
	10.2 Organize WG-TF bi-monthly calls, which include discussion on local actor engagement
	10.3 Review technical products produced by the WGs/TFs/Initiatives to ensure quality and coherence
	10.4 Develop a product development checklist that considers how local actors can engage in the process
	10.5 Integrate key Cross-cutting issues (e.g. diversity, localization, HDN, anti-racism, etc)
	10.6 Review the structure of the Alliance

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	10.7 Operationalize the recommendations of the review (including reflecting the recommendations in the governance paper and the internal memo)
	10.7 Executive Committee is formed and has a ToR and annual work plan
Objective 11. Alliance members and partners have opportunities to exchange and discuss key issues pertaining to the sector	11.1 Organize the Annual Meeting for Child Protection in Humanitarian Action
	11.2 Organize webinars/online events on thematic topics in different languages/targeting specific regions
Objective 12. Monitoring and Evaluation of the Alliance work is timely and effectively implemented in a coordinated manner with the WGs/TFs	12.1 Conduct a mid-term review of the Strategic Plan (2021-2025)
	12.2 Conduct an annual review of the Work Plans
	12.3 Analyse evidence from the field to ensure relevance of the work of the Alliance
Objective 13. The Alliance has a clear position on child protection and the climate crisis	13.1 Develop an Alliance Green Paper
	13.2 Conduct light touch mapping/analysis of existing evidence linking the Climate Crisis to child protection risks and vulnerabilities

Working Groups

Working Group 2. Advocacy Working Group (AWG)	
Outcome: Child Protection in humanitarian settings is understood and prioritized by key humanitarian agencies, existing and potential donors, and states.	
Lead agency(ies):	Save the Children, Street Child, and Swatantrata Abhiyan Nepal
Contributing members:	Bank Information Center, Child Frontiers, ChildFund Alliance, CP AoR, Children and Young People Living for Peace, International Children's Action Network, Lotus Flower Community School, Office of the Special Representative for Children and Armed Conflict, Office of the Special Representative of the Secretary-General on Violence Against Children, Plan International, Save the Children, Save the Future of Children Initiative, Somali Humanitarian Organization, Terre des hommes, United Citizens Child Support Organization Uganda, UNICEF, UNHCR, War Child, World Vision
Goal	**Activities**
The Centrality of Children and their Protection **Child protection is recognised and prioritised as essential and lifesaving across the humanitarian system.**	G1: Draft a bank of technical global advocacy messages that can serve as a base for members and networks in global influencing efforts and as a base for specific contexts where appropriate
	G2: Compile a catalogue of 1 page case studies showing evidence of Child Protection impact
	G3: Proactively engage in the advocacy opportunities to influence the Review of the IASC Protection Policy
	G4: Develop an SOP on the role for the AWG in global advocacy coordination in the first phases of an early onset emergency
	G5: Further mapping of donors to guide on how we engage with new ones
	G6: Coordinate to produce a shadow Global Humanitarian Overview that places children and their protection at the centre
	G7: Continue to update the Child Protection Funding annual analysis (Not necessary to present in a full report format but to inform advocacy)
	G8: Support the Case Management TF to develop a 2-page advocacy note on Child Protection Case Management for donors (based on new CPMS costing component)
	G9: Internal analysis mapping out the state of play on Unprotected recommendations to guide future advocacy

Working Group 2. Advocacy Working Group (AWG)	
	G10: Support the Child Protection AoR and Secretariat of The Alliance in coordinating and organising a series of donor briefings
Objectives	**Activities**
Objective 1: Accountability to children *Meaningful and equitable participation:* ● Increased opportunities and resources for children and young people in humanitarian settings to meaningfully and equitably participate in the programmes and decisions that affect their lives, including in global protection and Child Protection advocacy spaces, and within climate crisis discussions. *To affected populations, including children:* ● Donors, decision makers, and humanitarian actors require gender-sensitive accountability mechanisms to systematically include children, with direct consultation on their view. *For rights violations:* ● Increased support by governments and donors for specialised, trained Child Protection experts within UN missions and country teams with clear mandates, resources, and backstops for accountability.	1.1 Conduct a webinar on CAAFAG Advocacy for country-based colleagues with case studies on what has worked
	1.2 Conduct a mapping of existing child advisory groups and methodologies for engaging children in interagency processes, with a view to producing a feasibility assessment on establishing a children's advisory group for the Alliance
	1.3a Create a set of principles/SOP on engaging children and youth on safe and meaningful advocacy engagement with children from humanitarian settings (particularly focused on AWG engagement but could be expanded out to a guidance for wider audiences)
	1.3b Develop child friendly/everyone friendly materials that explain: The work of the Alliance, the Centrality of children and their protection, the Alliance Strategy, and the Advocacy Action Plan (use these as a basis to engage with children)
	1.4 Advocate for uptake of guidance on how to strengthen accountability to children in Humanitarian Response Plan/other processes (Initial scoping of tools/materials necessary)
	1.5 Development of bank of 1-pager case studies on what good looks like in accountability to children (and hold an internal webinar to promote learnings across the Alliance)
	1.6 Draft an advocacy brief to make the case for why specific Child Protection expertise is critical in peace missions (drawing on Watchlist, OSRSG CAAC, CAAFAG TF & others expertise)

Working Group 2. Advocacy Working Group (AWG)

Objective 2: Localisation **Support to Localisation and the principles of partnership that promote more equitable ways of working with local and national organisations, whereby donors and INGOs:** - **Increase the provision of direct and flexible funding** for community, local and national actors. - **Improve transparency in the tracking of funds** for local and national actors. - **Prioritise child-led and community-driven child protection prevention and response interventions,** including girl-led initiatives. - **Strengthen the participation, representation, and the leadership of local and national actors** in decision making processes, leadership, and governance mechanisms in humanitarian response in line with localisation **objectives.**	2.1 Development of bank of 1 pager case studies, including on a) what good looks like in Child Protection and localisation and b) about the positive impact of localisation on child protection outcomes including community led-Child Protection interventions
	2.2 In partnership with the Localisation Advisory Group of the Alliance hold a series of consultations with local and national actors on what local/national leadership within the Alliance looks like to inform engagement with the AWG to inform SOP on ways of working including the meaningful role local/national actors wish to play in global advocacy efforts (and facilitate active engagement with the 60% of our membership that are local/national)
	2.3 Explore feasibility of creating a marketplace/forum for L/NNGOs to present their proposals to interested donors with careful consideration of processes to make access transparent and fair
	2.4 Creation of key messages to use for advocating on improved tracking of funding to local and national actors
	2.5 With the support of L&D Working Group, explore learning opportunities to strengthen capacity on child protection advocacy and establish and roll out of advocacy learning pathway and contextualization to CPHA needs
	2.6 In partnership with the L&D WG, develop an advocacy paper on the relevance of capacity strengthening for improved protection outcomes for children in line with the CPMS
Objective 3: Increased prioritisation of Child Protection by donors in multi-sector and integrated programming and collaboration including: - Age, gender, disability/diversity	3.1 Advocacy support for the research on the impacts of school closures on children's protection with the Inter-agency Network for Education in Emergencies (Series of global roundtables, including with local/national organisations from Colombia, DRC and Lebanon)

Working Group 2. Advocacy Working Group (AWG)	
differentiated Child Protection risks, protective factors, and child safeguarding are increasingly prioritised by donors and operational actors within standalone, multi-sector, and integrated programmes. ● Strengthened donor criteria related to the essential need for the integration of age, gender, disability/diversity sensitive Child Protection across other sectors, in line with the Child Protection Minimum Standards in donor programme selection. ● Increased collaboration between humanitarian actors with Child Protection, including Gender-Based Violence and other sectors with joint advocacy where opportunities arise to align efforts.	3.2 Explore ways to advocate to the World Bank and Regional Development Banks on strengthened integration with Child Protection
	3.3 Support advocacy on the case studies on the successes of integration of child protection in food security
	3.4 Organise event targeting key child protection and food security actors and donors to disseminate case studies and results of pilot Child Protection-Food Security initiatives in CAR, Nigeria, and South Sudan and advocate for increased collaboration between Child Protection and Food Security actors
Objective 4: Prevention ● Decision makers, donors, and other actors across the sector have increased awareness on the lifesaving nature of prevention	4.1 Develop a Prevention Advocacy roadmap for the Alliance Advocacy Strategy
	4.2 Use the roadmap and key messages to advocate with organisations, agencies and donors to invest in prevention

Working Group 2. Advocacy Working Group (AWG)	
interventions. ● Increased funding for prevention actions in humanitarian response across Child Protection and other sectoral actors. ● Child Protection actors have increased awareness of the key elements of preventative actions across the phases of the programme cycle.	4.3 Development of bank of 1-pager case studies on what good looks like in Prevention (possibly to use for a Roundtable with donors?)
	4.4 Package up summarised findings from Refugee Response Plan/Humanitarian Response Plan analysis on prevention elements with recommendations to strengthen inclusion of prevention
	4.5 Work with AME on the creation of indicators to measure success as a result of Prevention interventions (to help with advocating on importance and impact)
Objective 5: The Climate Crisis, Climate Justice, and Child Protection ● The centrality of children and their protection are core considerations in the climate action agenda. ● CPHA sector advocates to support and adopt greener practices in the delivery of humanitarian aid. ● Promote coordination among AWG organisations to support all child- and youth-driven climate action.	5.1 Creation of key messages/positions on the impacts of the Climate Crisis on children's protection and well-being
	5.2 Feedback on the first draft of the General Comment 26 when published (as part of advocacy towards a big moment in 2023 when General Comment will be released)
	5.3 Mapping of global advocacy activities/engagement by partners and networks on climate crisis and child protection impacts (Survey) and proposal for how AWG best contributing (And linking up with Alliance Anticipatory Action track)
	5.4 Develop key messages on greening child protection as part of greening humanitarian aid and engage with actors working on greening humanitarian action to promote the inclusion of Child Protection specific considerations in broader initiatives

Working Group 4. Assessment, Evidence and Measurement Working Group (AME WG)	
Outcome: CPHA practitioners have improved capacity and access to resources to incorporate evidence in programming and implementation	
Lead agency(ies):	Innocenti - UNICEF Office of Research and World Vision International
Contributing members:	Action Contre la Faim (ACF), AVSI, Bethany Global, CARE US, Child Protection Area of Responsibility (UNICEF), Global Women's Institute (George Washington University), InterAction, INEE, IOM, IRC, Maestral, OFDA, Plan International, Proteknôn Foundation for Innovation and Learning, Retrak, Save the Children, Silberman School of Social Work, Terre de hommes, UNHCR, UNICEF, War Child, WVI
Objectives	**Activities**
Objective 1. Methods and tools for assessment and measurement are made accessible to child protection practitioners	1.1 Develop, review and support tools for child protection assessment and measurement
	1.2 Mapping exercise and report conducted of existing AME resources, gap analysis, and recommendations regarding development of further CPMS indicator tools/supporting guidance.
	1.3 Disseminate a guidance note on qualitative assessment approaches for the protection of children with disabilities
	1.4 Develop methodology and instrumentation for capturing post-crisis reflection and feedback for the Alliance and CPHA Sector
Objective 2. Evidence is generated, synthesized, and promoted for use in design and implementation of CPHA programs	2.1 Synthesize and disseminate evidence on CPHA using innovative evidence promotion practices, including development/facilitation of webinars, and learning series, with focus on (i) prevention; and (ii) prioritised multi-sector themes as defined by other WG/TF leads
	2.2 Roll out of training materials on identifying and prioritizing
	2.3 Pilot Participatory approach to generate evidence on the relationship between CP and climate in context of prevention and response for humanitarian action
Objective 3. Capacity of CPHA actors on the use of	3.1 Develop guidance on ethical good practice in participatory child-sensitive research

Working Group 4. Assessment, Evidence and Measurement Working Group (AME WG)	
assessment, measurement and monitoring tools is further developed	3.2 Adapt the Right to Play tool on child-sensitive qual research methods for use by the Alliance
	3.3 Develop Pilot M&E framework, evaluation methodology, and/or M&E addendum to support the Alliance Prevention Initiative
Objective 4. Other Working Groups and Task Forces of the Alliance are supported in activities related to Assessment, Measurement and Evidence	4.1 Support Alliance Working Groups and Task Forces in activities related to Assessment, Measurement and Evidence
	4.2 Assist CAAFAG Task Force in development of formative research on prevention of recruitment
	4.3 Develop and pilot simple M&E framework, complimentary to other WG/TFs internal monitoring, to measure effectiveness of the work of the Alliance
	4.4 Conduct evidence review to map methodology and scope for analysing costs of inaction/potential savings estimates from a prevention approach
	4.5 Support the development of a "Harms Averted Tool" to support prevention programming
	4.6 Support the development of a joint field Survey for the CPHA sector
	4.7 Capture learnings on role of cash in Child Protection outcomes, drawing from data generated by roll-out of Cash and Child Protection Task Force monitoring tool

Working Group 1. Child Protection Minimum Standards Working Group (CPMS WG)	
CPMS WG Outcome: Quality and accountability for children's protection and well-being in humanitarian response are strengthened through greater implementation and adherence to the CPMS.	
Lead agency(ies):	Save the Children and UNICEF
Contributing members:	Child Protection Area of Responsibility, BIFERD (DRC), ChildFund, Child Soldiers International, Columbia University, CPC Network, Danish Refugee Council, DPKO, Geneva Call, Global Partnership to End VaC, Goal, ICRC, ILO, IFRC, IOM, IRC, Islamic Relief, KCS Coalition, Nirengi Association, Plan International, Save the Children, Terre des Hommes, UNHCR, UNICEF, Viva, War Child, WHO, World Vision
Objectives	**Activities**
CPMS WG Objective 1. National and local actors have improved access to the CPMS	1.1 Create and roll-out an induction strategy, including a briefing module
	1.2 Distribute hard copies, prioritizing local and national actors
	1.3 Create, promote & disseminate accessible materials (e.g. CPMS videos, webpage, illustrations gallery)
	1.4 Support translation of CPMS in various languages
	1.5 Monthly contact with national and local Alliance members to encourage implementation of CPMS and membership in the Working Group
CPMS WG Objective 2. Actors from other sectors have greater commitment and ability to implement CPMS Pillar 4 and reflect the Centrality of Children's Protection in their work	2.1 Co-develop detailed Pillar 4 engagement strategy (Working Across Sectors framework), including consultations, capacity-strengthening and communications elements
	2.2 Revise/update Working Across Sectors Framework based upon experience of users and feedback from others sectors and child protection colleagues
	2.3 Implement and promote the use of Pillar 4 engagement strategy (Working Across Sectors framework), including capacity strengthening, outreach to diverse groups, online forums, advocacy and communications toolkit
	2.4 Develop a short guidance on language for Working Across Sectors to be agreed and shared across sectors
	2.5 Develop & promote use of Pillar 4 e-modules
	2.6 Develop mini-workshop packages on Child Protection mainstreaming and integration for remote delivery to 4 priority sectors, complete with presentations, activities, and facilitator guides

Working Group 1. Child Protection Minimum Standards Working Group (CPMS WG)	
	2.7 Develop, test, and endorse Working Across Sectors tools between Child Protection and prioritised sectors
	2.8 Build evidence of a) the benefits of intentionally including Child Protection in multi-sectoral assessment & programming, and b) outcomes of sectoral programming that is blind to Child Protection risks. Re-assess priorities for evidence with Assessment, Measurement and Evidence Working Groups
	2.9 Support revision of other sectors' standards
	2.10 Conduct research and develop guidance on collaboration between Child Protection and Protection linked with CPMS Pillar 4 and for consideration as a new standard in future revisions
	2.11 Produce videos on promising or good practices of programme integration
	2.12 Support the roll out and contextualization of CPMS pillar 4 across countries
	2.13 Engage in global and regional events to promote the complimentary use of humanitarian standards
Objective 3. The CPMS are contextualised and implemented across diverse humanitarian contexts and regions	3.1 Support country-level contextualization and innovative roll-out plans, including through direct support to national and local actors
	3.2 Develop and track use of monitoring tool
	3.3 Restart institutionalisation (self-assessment) process throughout the Alliance, and share learning with members
	3.4 Follow up on results of self-assessment process with Alliance members
	3.5 Engage the private sector to support humanitarian actors' uptake of CPMS
	3.6 Contribute - where possible - to the documentation of learning and impact from the implementation of new approaches within 2019 edition
	3.7 Develop remote contextualisation tool and methodology to support in country implementation during movement restrictions
	3.8 Promote the use of CPMS as central tool of accountability towards children
Objective 4. Child Protection actors have increased capacity to implement the 2019 CPMS	4.1 Develop and implement a communication strategy for promotion of CPMS
	4.2 Promote CPMS through webinar series, briefings, CoP threads
	4.3 Contribute to inter-agency briefings to relevant senior staff early in crisis
	4.4 Expand and promote the CPMS e-course, and make it more accessible
	4.5 Develop and support an online, facilitated mini course on the CPMS

Working Group 1. Child Protection Minimum Standards Working Group (CPMS WG)	
	4.6 Update CPMS supporting materials
Objective 5. Other Working Groups and Task Forces of the Alliance are supported in activities related to CPMS	5.1 Develop, review and support tools for child protection assessment and measurement
	5.2 Advocate with donors on multiple levels and multilateral organizations to use Pillar 4 2019 CPMS in their selection and M&E processes
	5.3 Advocate with donors on funding and capacity-strengthening to meet Minimum Standards
	5.4 Ensure "preventative component" is featured within CPMS E-Course content
	5.5 Deliver webinar on preventative work within 2019 CPMS
	5.6 Rebrand, revise, translate, disseminate and promote the CPHA Foundational Skills Training Package in accordance with 2019 CPMS
	5.7 Support other WGs in the identification, update, and development of competencies for Working Across Sectors
	5.8 Identify synergies of different sectors in community-level approaches that contribute to children's protection
	5.9 Contribute to update of Pillar 4 indicators (to be used across sectors)

Working Group 3. Learning and Development Working Group (L&D WG)	
Outcome: CPHA practitioners have access to and benefit from quality learning and development initiatives that promote the growth and sharing of competence	
Lead agency(ies):	Plan International and UNICEF
Contributing members:	Bioforce, Child Frontiers, Child Safe, Columbia University, Horizons, IFRC, ILO, IOM, IRC, ISS, King College London, Plan International, Save the Children, UKZN, UNHCR, UNICEF, War Child, The Watchlist, WVI
Objectives	**Activities**
Objective 1. Learning and Development is approached in a strategic, competency-based, and structured way to ensure quality and relevance for CPHA practitioners	1.1 Revise/update the L&D strategy of the Alliance for CPHA
	1.2 Translation and Dissemination of CPHA Competency Framework
	1.3 Review and Revise CPHA Competency framework in consultation with practitioners and integrating intersectoral competencies work (activity 5.11)
	1.4 Develop and implement a framework to measure effectiveness of Alliance capacity strengthening initiatives and global guidance
	1.5 Develop practical tools to guide the design and implementation of L&D initiatives
	1.6 Develop an advocacy paper on the relevance of capacity building for improved protection outcomes for children
	1.7 Establish and update mapping of CPHA learning initiatives to reflect the current portfolio of trainings, e-learning and other learning activities
	1.8 Develop a set of generic CPHA role profiles
	1.9 Identify the underlying knowledge, skills and attitudes required for the development of CPHA competencies
	1.10 Produce and disseminate a competency development guide, which lists learning opportunities relevant to each competency and tier
	1.11 Identify learning needs on climate crisis intersectionality with child protection in humanitarian action and develop relevant learning objectives with associated learning opportunities where feasible
	1.12 Translate the L&D Strategy into French, Spanish and Arabic
	1.13 Establish a framework for Alliance endorsement of InterAgency learning initiatives and products
	1.14 Organise and convene an interagency workshop on CPHA capacity gaps and needs on the basis of global survey

Working Group 3. Learning and Development Working Group (L&D WG)	
	funding
	2.1 Revise, translate and roll-out CPHA Foundational Skills learning Package in accordance with 2019 Child Protection Minimum Standards
	2.2 Revise and roll-out Frontline Workers Learning Package
	2.3 Develop and roll-out tools to support the application of the CPHA competency framework
	2.4 Develop and roll out a learning initiative on preventive approaches to CPHA and on preventing harm for other humanitarian actors
	2.5 Update Massive Open Online Course (MOOC) on Protecting Children during COVID-19 to cover IDO outbreaks
Objective 2. CPHA actors benefit from increased access to learning and development opportunities at global, regional and national levels	2.6 Translate MOOC "Protecting Children During COVID-19 and IDOs"
	2.7 Develop and roll-out learning modules and tools on child protection program adaptations for COVID-19
	2.8 Centralise the storage of Alliance learning products on a Kaya Share platform
	2.9 Develop and roll out pilot learning opportunity on CPHA and climate crisis
	2.10 Pilot CPHA frontline workers learning package
	2.11 Adapt and roll out CPHA Frontline workers learning/CPHA CPMS Learning package for cell-based applications
	2.12 Translate and disseminate tools to support the application of the competency framework
	2.13 Develop and support delivery of ToT on Prevention Framework training
	2.14 Support youth and youth-led organisations to enhance understanding of CPHA and the role they can play in it
	2.15 Establish a CPHA trainers mailing list and organize events to present and introduce learning packages available
Objective 3. CPHA practitioners and other stakeholders have increased opportunities to share learning through convened events and communities	3.1 Pilot Harvard Centre for the Developing Child ECD mentoring scheme
	3.2 Identify and disseminate case studies capturing skills-building adaptations in the context of COVID-19
	3.3 Harmonize efforts around the establishment of a CPHA community of practice
	3.4 Continue to support Interagency capacity building initiatives
	3.5 Organize webinars and podcasts related to child protection programming in refugee and mixed movement settings
	3.6 Organize online events to promote sharing of programmatic lessons learnt lead by LNGOs on Alliance strategic priorities

Working Group 3. Learning and Development Working Group (L&D WG)	
	3.7 Scale up Harvard Center for the Developing Child ECD programme
	3.8 Moderate CPHA CoP
	3.9 Organise learning events for donors on CPHA (and Alliance strategic priority areas)
	3.10 Open channels for youth to participate actively in the CPHA Community of Practice
	3.11 Initiate a pairing/buddy system for sharing of learning between local and international actors
Objective 4. Increased cooperation with tertiary level institutions and improved access to tertiary level education for CPHA practitioners	4.1 Support lessons learnt evaluation of Child Protection in Emergencies (CPiE) Post Graduate Diploma and other initiatives with tertiary institutions
	4.2 Expand L&D WG cooperation with tertiary institutions and online learning institutions/platforms
	4.3 Develop and make a CPHA Curricula and/or Working Across Sector Curricula available for integration within tertiary institutions learning programmes
	4.4 Organize events to socialize the Alliance CPHA Learning Offer to academic institutions to foster further cooperation
	4.5 Develop and roll out Certificate of Advanced Studies in Child Protection in Humanitarian Action
Objective 5. Other Working Groups and Task Forces of the Alliance are supported in development and roll-out of capacity building activities	5.1 Develop and support roll-out of learning package on Inter-agency toolkit: Preventing and Responding to Child Labour in Humanitarian Action to use both in face to face and remote facilitation settings
	5.2 Support the design, development and rollout of CAAFAG capacity building toolkit, parenting toolkit, e-module and MOOC including through CAAFAG Community of Practice group set up, TOTs etc.
	5.3 Support development and roll out of Case Management Task Force capacity building initiatives (CPCM, parenting)
	5.4 Support CPMS Working Group development and roll out of Pillar 4 capacity building strategy, additional CPMS e-course modules, and a mini CPMS online course
	5.5 Support revision and roll out of Unaccompanied and Separate Children (UASC) TOT and of social workforce training modules on UASC
	5.6 Support learning initiatives from Community Level Child Protection Task Force
	5.7 Support design, planning and roll out of Family Strengthening Webinar Series

Working Group 3. Learning and Development Working Group (L&D WG)	
	5.8 Support Advocacy Working Group in the establishment and roll out of advocacy learning pathway and contextualization to CPHA needs
	5.9 Support Cash and Child Protection online learning and webinar series
	5.10 Support CPMS Working and Cash and Child Protection Task force in the development and roll out of inter-sectoral set of competencies
	5.11 Support the development and roll out of prevention initiative learning activities

Task Forces

Task Force 1. Case Management Task Force (CM TF)	
Outcome: Improve the knowledge and skills of global, regional and country-level emergency children protection responders who are planning, implementing or supporting case management services in humanitarian settings by developing standardised tools and guidance, contributing to learning and research, and providing technical guidance and support.	
Lead agency(ies):	Hurras Network and Save the Children
Contributing members:	CP AoR, IRC, Plan International, Save the Children, Terre des hommes, The Global Social Workforce Alliance, UNHCR, UNICEF, War Child Holland, WVI
Objectives	**Activities**
Objective 1. Child Protection practitioners have access to inter-agency technical tools, guidance and support to strengthen case management systems in humanitarian settings	1.1 Finalization of the Quality Assessment Framework (QAF)
	1.2 Develop practical guidance for implementing case management in rapid onset emergencies, including key considerations and links to existing tools
	1.3 Develop 2-page advocacy note on Child Protection Case Management for donors with accompanying tools (e.g. checklist and costing guidance)
	1.4 Develop IA Safe Identification and Referral Training Materials
	1.5 Develop training materials to improve case management caseworker and supervisor knowledge and skills
	1.6 Develop SGBV training content for child protection caseworkers and supervisors linked to the CCS update (and incorporate into the comprehensive training package activity 1.5)
	1.7 Update the inter-agency CPCM guidelines
	1.8 Update the standard case management forms based on feedback from the field, the data categorization guidance and improved child and caregiver feedback process
	1.9 Broadly disseminate the Toolkit for Community Child Protection Volunteers, tools, and the training manual
	1.10 MHPSS Operational Framework for Child Protection Case Management developed.
	1.11 Adapt COVID-19 Child Protection Case Management (CPCM) Guidance to support remote case management in other settings

Task Force 1. Case Management Task Force (CM TF)	
Objective 2. Child Protection practitioners have access to resources and guidance to improve information management for case management (IM4CM)	2.1 Contribute to guidance being developed by CPIMS+ SC to support resource mobilisation for and rollout of the CPIMS+
	2.2 Finalize, translate, and disseminate the templates for the Data Protection Impact Assessment (DPIA) and Data Protection and Information Sharing Protocol (DPISP)
	2.3 Finalise, translate, and pilot the Case Management Task Force and Primero/CPIMS+ training package
	2.4 Establish data categorisation guidance and resources for CPCM, including definitions and terminology for child protection concerns
	2.5 Develop key performance and outcome indicators and guidance for CPCM
	2.6 Develop and/or approve information management tools in contexts where the CPIMS+ is not currently implemented
	2.7 Develop training content / learning points to be integrated into levels 1 and 2 of the new case management training package (Activity 1.5) and a more advanced specific level 3 IM4CM module/sessions
	2.8 Develop, translate, and disseminate guidance on IM4CM Foundations, including in refugee settings
Objective 3. Generate a stronger evidence-base for case management in humanitarian settings	3.1 Conduct a research study on the components of case management that are most effective at improving child well-being
	3.2 Conduct a review/create an evidence map of existing case management evidence in humanitarian and/or development contexts
	3.3 Generate evidence through the use of CPCM tools (e.g. QAF, indicators and data categorisation) to improve quality of CPCM and inform national and global advocacy

Task Force7. Cash and Child Protection Task Force (CASH TF)	
Outcome: Strengthen the evidence base and humanitarian community's capacity to utilize Cash and Voucher Assistance for children's protection and well-being outcomes	
Lead agency(ies):	International Rescue Committee, Save the Children, Plan International and World Vision International
Contributing members:	

Objectives	Activities
Objective 1. Evidence-based guidance and tools on Cash and Voucher Assistance and Child Protection are available and accessible to child protection actors in humanitarian settings	1.1 Create a Cash and Voucher Assistance (CVA) and Child Protection library on the Alliance website
	1.2 Develop summary brief listing all key resources on CVA and Child Protection
	1.3 Disseminate new program guidance: • Guidance on the provision of CVA to CHH and UAC • Guidance on designing CVA to achieve Child Protection outcomes • Guidance on the use of CVA to achieve adolescents outcomes • CVA Child Protection for Adolescents: A Monitoring and Evaluation Toolkit
Objective 2. The knowledge and skills of humanitarian actors on the use of Cash and Voucher Assistance and Child Protection outcomes are strengthened	2.1 Conduct quarterly meetings with Task Force members
	2.2 Organise a series of webinars to present case studies/practices on the use of CVA for child protection outcomes
	2.3 Organise regional face to face CVA and Child Protection trainings
	2.4 Develop an online CVA and Child Protection Learning Package
Objective 3. Evidence for Cash and Voucher Assistance and Child Protection outcomes are generated	3.1 Conduct research on the impact of CVA and Child Protection on child labour and violence
	3.2 Conduct research on the impact of CVA and Child Protection on child marriage and well-being
	3.3 Field-test CVA and Child Protection for Adolescents: A Monitoring and Evaluation Toolkit
	3.4 Develop a FAQ synthetizing lessons learnt on the use of CVA to achieve Child Protection outcomes
	3.5 Develop an Evidence-Building Piece on CVA and Child Protection

Task Force 4. Child Labour Task Force (CL TF)	
Outcome: Humanitarian responders and development actors have the knowledge, skills and tools to implement quality and coordinated child labour in emergencies preparedness, prevention and response actions	
Lead agency(ies):	International Labour Office (ILO) and Plan International
Contributing members:	Advocacy for Child Relief (ACR) Uganda, CP AoR, Food and Agriculture Organization of the United Nations, Ghiras Foundation Turkey, Independent consultants working on child labour in emergencies, IOM, IRC, ILO, Plan International, Save the Children International, Terre des Hommes, UNHCR, UNICEF, WVI
Objectives	**Activities**
Objective 1. Technical tools, standards and guidance: Inter-agency Child Labour in Humanitarian Action Toolkit is available and disseminated at local, national, regional and global levels	1.1. Finalisation of revised Child Labour in Humanitarian Action Toolkits (global and MENA)
	1.2 Translate the Child Labour Toolkit in multiple languages (Spanish). French (2023)
	1.3 Disseminate: CLTF microsite, newsletters, webinars, websites at local, national, regional and global level
	1.4 Launch the global Child Labour in Humanitarian Action toolkit, for Child Protection coordinators and practitioners
	1.5 Develop an application to make the toolkit guidance and tools accessible to frontline workers
	1.6 Collect/Publish case studies on good practices and lessons learned in child labour in humanitarian action through Alliance (including COVID-19)
	1.7 Develop a brief on the prevention of child labour in humanitarian action in line with the IA toolkit (following intro Prevention session)
	1.8 Develop short, animated videos in line with IA guidance and tools
	1.9 Child Labour and Climate Change - develop a tool for identifying climate change risks for working children and children in child labour
Objective 2. 2. Capacity strengthening: Humanitarian responders have enhanced knowledge and competencies to prevent and respond to (the worst forms of) child labour in humanitarian action	2.1 F2F training module: Update the Child Labour module as part of the global CPHA (F2F) training, in collaboration with the L&D WG under the Alliance and development of CPMS e-course Child Labour
	2.2 Child Labour in Humanitarian Action learning package. Develop learning package on Child Labour in Humanitarian Action to support roll out of the toolkit (e.g. webinars, online learning modules) made available through CL TF microsite in collaboration with the L&D WG under the Alliance
	2.3 Support and contribute to the online learning community on Child Protection in Humanitarian Action with Child

Task Force 4. Child Labour Task Force (CL TF)	
	Labour related content i.e. good practices, challenges etc including special activities during Day against Child labour and others
	2.4 Provide remote technical support on Child Labour in Humanitarian Action to practitioners (2022 in Jordan, Poland), 2023,2024, 2025
	2.5 Provide in-country technical support to inter-agency child labour initiatives on the roll-out and implementation of the Child Labour in Humanitarian Action Toolkit (2022 in Moldova, Iraq); 2023 (Mali, Somalia, Lebanon), 2024, 2025
	2.6 Organise online child labour trainings in different regions (2022 in MENA in Arabic, 2023 in Latin America in Spanish, global/East Africa/Asia in English and WACA in French)
	2.7 Identify regional champions and focal point system to support child labour in humanitarian action in each region
	2.8 Collect feedback from trainers and learners and develop tools for continuous learning
Objective 3. 3. Coordination, policy and advocacy: Child labour in humanitarian settings is integrated/reflected in the agendas of relevant global, regional and local platforms, including but not limited to the 8.7 Alliance and other Task Forces under the Alliance for Child Protection in Humanitarian Action	3.1 CL TF Coordination: Ensure coordination on Child Labour in Humanitarian Action between humanitarian actors and between global initiatives
	3.2 CLTF Factsheet and presentation: Develop and disseminate a Child Labour in Humanitarian Action 2-page Factsheet/presentation for the Alliance including global definition, figures, resources and work of the CLTF
	3.3 Inter-sector Child Labour in Humanitarian Action paper: Develop a paper on with Education on how to jointly tackle Child Labour in Humanitarian Action
	3.4 Donor mapping: Conduct and launch Child Labour donor mapping of funding and influencing opportunities
	3.5 Research: Identify Child Labour in Humanitarian Action research and advocacy priorities and contribute to research pieces
	3.6 KM: Share learnings on "effective programme approaches to end WFCL"
	3.7 Develop key messages on child labour for donors and decision makers including private sector
	3.8 Set a calendar with events with key moments (national, regional, global)
	3.9 Adapt Child rights and business principles in fragile contexts
	3.10 Influence global initiatives, policy and advocacy work to include children at risk and/or in child labour in humanitarian context perspectives (global and regional)

Task Force 2. Children Associated with Armed Forces and Armed Groups Task Force (CAAFAG TF)	
Outcome: Quality programming that prevents recruitment, facilitates release and responds to the needs of children associated with armed forces or armed groups are strengthened	
Lead agency(ies):	Plan International and UNICEF
Contributing members:	UNICEF, Plan International, War Child UK, War Child Holland, Terre des Hommes, Save the Children, IRC, ICRC, Adjedi-Ka, UNDP, USAID Bureau of Humanitarian Assistance, Dallaire Institute, World Vision International, Learning and Development Working Group, Independent consultants
Objectives	Activities
Objective 1. Technical tools and guidance – Humanitarian and development responders have access to and use inter-agency guidance and tools to prevent and respond to child recruitment in armed forces and armed groups	1.1 Develop a technical note on Girls Associated with Armed Forces and Armed Groups (GAAFAG)
	1.2 Develop a capacity building toolkit on Children Associated with Armed Forces and Armed Groups (CAAFAG)
	1.3 Develop a parenting skills training for parents
	1.4 Review/revise the key consideration for COVID-19
	1.5 Develop a MHPSS guidance for CAAFAG
	1.6 Develop a guidance around children associated with designated terrorist groups
	1.7 Develop a guidance for youth led research around reintegration
	1.8 Develop a guidance for child and youth led advocacy
	1.9 Develop guidance around child-led project design
	1.10 Develop guidance note on cross sector collaboration
	1.11 Develop a CAAFAG case management module as part of the global case management training package
	1.12 Develop practical guidance and generate evidence on holistic family and community-based reintegration interventions
Objective 2. Capacity Building – The knowledge and skills of CP actors to prevent and respond to child recruitment in armed forces and armed groups are strengthened	2.1 Pilot-test the capacity building program development toolkit (from activity 1.2)
	2.2 Pilot-test the training on parenting skills in 2 countries (from activity 1.4)
	2.3 Pilot-test Community engagement to prevent recruitment and promote reintegration (TBC)
	2.4 Organise a webinar on the GAAFAG technical note

Task Force 2. Children Associated with Armed Forces and Armed Groups Task Force (CAAFAG TF)	
	2.5 Contribute to the revision of the CPMS CAAFAG module
	2.6 Build capacities of Child Protection actors in handover protocol
	2.7 Develop a MOOC on programme development toolkit
	2.8 Roll-out of the CAAFAG Programme Development Toolkit
	2.9 Global ToT on Programme development toolkit
	2.10 Implementation of the guidance note on children associated with armed groups designated as terrorist
	2.11 Dissemination of the cross-sector guidance notes
	2.12 Field testing of MHPSS operational guidance
	2.13 Global ToT on SPARC
Objective 3. Community of Practice – Child Protection actors have access to a platform to share evidence, research and lessons learned on CAAFAG issues and effective response	3.1 Set up an online platform to share experience on CAAFAG
	3.2 Share resources related to CAAFAG
Objective 4. Coordination, policy and advocacy – Linkages between the CAAFAG Task Force and global platforms and initiatives are strengthened	4.1 Attend the Paris Principles Steering Group (PPSG) meeting to ensure exchange of information
	4.2 Collaborate with other WG/TFs under the Alliance for Child Protection based on needs
	4.3 Promote international experience exchanges for children/youth
	4.4 Collaborate with education to develop an integrated approach
	4.5 Collaborate with the Knowledge for Prevention initiative

Task Force 3. Community-led Child Protection Task Force (CCP TF)	
Outcome: Child Protection Actors are better equipped to align approaches to CPMS 17, resulting in greater accountability and collaboration with communities	
Lead agency(ies):	Plan International and World Vision International
Contributing members:	AVSI, BIFERD (DRC), Care (Mozambique), Child Frontiers, Child Fund, Child Safe Horizons, Community Action Network (Pakistan), Community Child Protection Exchange, CP AoR, CPC Learning Network, Children of One World, Hope Springs Haven, ICCRD, IRC, Islamic Relief Worldwide, IsraAID, New Hope Winners Foundation, Plan International, RISE Learning Network, Save the Children, SEDHURO, Terre des hommes, UNHCR, UNICEF, United Citizen Child Support Organization of Uganda, University of Bedfordshire, War Child Holland, WVI
Objectives	**Activities**
Objective 1. Child protection practitioners have strengthened understanding of standard 17 and corresponding inter-agency guidance	1.1 Develop interagency (remote/online) learning and capacity building materials which will help to ensure a common understanding of CCP, building on already existing inter-agency resources where possible
	1.2 Develop and roll out a plan for a broad joint dissemination of interagency resources (including communications materials if deemed relevant) that support Standard 17
Objective 2. Child protection practitioners and local partners are supported to achieve higher levels of community ownership in community-level CPHA programming	2.1 Participate in Advocacy Working Group activities on accountability which includes a child-led and community-driven approach
	2.2 Develop and roll out a reflection workshop for field staff to evaluate their current level of engagement with communities
	2.3 Develop videos around the operationalization of the skills and considerations to reach higher levels of community engagement and ownership
	2.4 Identify and support local actors/organizations/networks to participate in the CCP Task Force
Objective 3. Reflection, learning, and evidence-base on community-level approaches are increased	3.1 Develop learning questions for CCP around community-level child protection, particularly on the outcome of CCP programming
	3.2 Undertake an internal stocktaking exercise to identify organizations' interests, priorities and learning in CCP areas, including mapping of what works, what is feasible, and what is identified as gaps for approaches to community engagement in Child Protection in a wide spectrum of humanitarian/fragile settings. The results of the

Task Force 3. Community-led Child Protection Task Force (CCP TF)		
		exercise will inform the CCP Task Forces common priorities and direction for the future
		3.3 Document and share a matrix of promising examples of higher-level of community ownership child protection programs in rapid onset and protracted humanitarian and fragile contexts, including the implications on policy and practices where applicable
Objective 4. The joint CCP Task Force and CM Task Force initiative "Community Engagement in Case Management" is supported through the stages of learning, development, piloting, and dissemination		4.1 Conduct an exploratory study (including a desk review, key informant interviews, field narratives, and field research) to understand the roles of communities in case management and document recommendations based on the findings
		4.2 Develop appropriate tools, resources, and capacity building materials to complement existing Task Force resources
		4.3 Pilot materials and build capacity of community volunteers and case management teams
		4.4 Broad dissemination of the tools and training materials
Objective 5. Child Protection and other sectors strengthen collaborations on higher levels of community ownership to achieve holistic outcomes for children		5.1 Conduct a systemic review and comparison on the approaches to community engagement across collaborating sectors and how the approach contributes to the protection and care of children
		5.2 Organize workshops with prioritized sectors to review current practices and identify synergies in approaches for community engagement for child protection and wellbeing outcomes
		5.3 Develop briefing note and/or tools on approaches to community engagement for child protection and well-being outcomes in cross-sectoral programs
		5.4 Pilot-testing the harmonized approaches to community engagement for child protection and well-being outcomes in cross-sectoral programs in two humanitarian/fragile settings
		5.5 Develop case studies to document best practices and lessons learned from the pilot project

Task Force 5. Family Strengthening Task Force (FS TF)	
Outcome: Child Protection actors in humanitarian settings have improved access to tools, resources, and events to support their work for families in promoting child well-being and protection	
Lead agency(ies):	Save the Children, War Child NL and World Health Organisation
Contributing members:	Action Contre la Faim, Columbia University, CP AoR, International Committee of the Red Cross, MHPSS Reference Group, Plan International, Save the Children, Terre des Hommes, TPO Uganda, UNHCR, War Child (Holland), WHO, World Vision
Objectives	**Activities**
Objective 1. Improve global stakeholder (humanitarian response practitioners, donors, researchers, policymakers) access to resources and evidence for family strengthening programming in humanitarian settings	1.1 Update Mapping of Global Family Strengthening Resources and present as a webinar, and make available on CP Alliance Website (review and update every 2 years)
	1.2 Produce a concept note to accompany the mapping of Global Family Strengthening Resources by collecting evidence on the link between programming with caregivers and outcomes for children's psychosocial well-being (such as involvement of fathers in caregiver interventions, support to parental psychosocial wellbeing, joint child/caregiver programming, programmes addressing Intimate Partner Violence)
	1.3 Collect case-studies regarding challenges and successes in national, regional, and global Family Strengthening approaches, programs, and activities. Link the content of the case studies to the generated list of topics formulated by the FSTF members (see below table)
Objective 2. Multi-Sectoral practitioners have access to programmatic guidance and learning platforms that incorporate evidence generated on family strengthening	2.1 Disseminate products produced under Objective 1 and support integration of these products and related resources into interagency training materials
	2.2 Consult with relevant stakeholders to identify gaps in available global resources and suggest follow up activities to improve existing resources or launch new ones
	2 2.3 Select Variety of Delivery Platforms for knowledge sharing: Make an overview of existing e-learning (and blended) modules. Map the need for specific subtopics in relation to this overarching topic based on a consultation with the FSTF members and their networks.
Objective 3. Improve inter-agency collaboration around interventions related to Family Strengthening in humanitarian settings	3.1 Finalize Mapping of Family Strengthening Support Interventions/Tools/Resources and disseminate accordingly (CP Alliance website, webinars, etc)
	3.2 Generate interagency knowledge sharing and collaboration through webinars on family strengthening

Task Force 5. Family Strengthening Task Force (FS TF)	
	3.3 Inter-agency consultations on multi-sectoral Family Strengthening
	3.4 Test New Delivery Platforms for support: Conduct new fundraising to support the task force to explore and test new ways of delivery of family strengthening support

Task Force 6. Unaccompanied and Separated Children Task Force (UASC TF)	
Outcome: Quality programming that prevents family separation and provides appropriate response to the needs of UASC are strengthened	
Lead agency(ies):	International Rescue Committee and Save the Children
Contributing members:	ICRC, IRC, IOM, Save the Children, Terre des hommes, UNHCR, UNICEF, WVI
Objectives	Activities
Objective 1. Technical tools, guidance and training material for UASC programming responds to new and emerging challenges	1.1 Update and disseminate the UASC ToT Package, making it user-friendly and field relevant
	1.2 Repository of tools, guidance and contacts updated and disseminated
	1.3 UASC Data and Projection model is revived, updated, and utilised for planning prevention and response programmes
	1.4 Contribute to UNICEF's Training Package for national social service workforce
	1.5. Update Alternative Care in Emergencies Toolkit